



**ROYAL BAFOKENG** NATION

# Annexure C – Financial Summary Report

3<sup>rd</sup> Quarter 2018

**03/30/2019**

Produced by the RBN OPMO

Table of Contents

Departmental Expenditure Summary Report ..... 3

Recommendations ..... 10

## Departmental Expenditure Summary Report

### Royal Bafokeng Administration (RBA)

<b>GCOO Finance summary – as at 30 September 2018</b>				
	<b>YTD Budget</b>	<b>YTD Expenditure</b>	<b>Expenditure %</b>	<b>Comments regarding financial situation</b>
<b>Annual 2017</b>	R 5 821 366.00	R 5 436 831.00	93%	<ul style="list-style-type: none"> <li>The GCOO office spent 85% of its year-to-date budget.</li> </ul>
<b>1<sup>st</sup> Q 2018</b>	R 1 471 734.00	R 1 190 381.00	81%	
<b>2<sup>nd</sup> Q 2018</b>	R 2 920 402.00	R 2 555 290.00	87%	
<b>3<sup>rd</sup> Q 2018</b>	R 4 418 103.00	R 3 759 321.00	85%	
<b>4<sup>th</sup> Q (Annual) 2018</b>	<b>R 6 244 083.00</b>	<b>R 3 759 321.00</b>	<b>60%</b>	
<b>HSDS Finance summary – as at 30 September 2018</b>				
	<b>YTD Budget</b>	<b>YTD Expenditure</b>	<b>Expenditure %</b>	<b>Comments regarding financial situation</b>
<b>Annual 2017</b>	R35 666 287.00	R39 833 509.00	112%	<ul style="list-style-type: none"> <li>HSDS spent 78% of its annual budget.</li> </ul>
<b>1<sup>st</sup> Q 2018</b>	R 9 297 623.33	R 9 166 287.77	99%	
<b>2<sup>nd</sup> Q 2018</b>	R 22 571 965.00	R19 418 415.42	86%	
<b>3<sup>rd</sup> Q 2018</b>	R 32 030 375.00	R29 076 355.00	91%	
<b>4<sup>th</sup> Q (Annual) 2018</b>	<b>R37 200 493.30</b>	<b>R29 076 355.00</b>	<b>78%</b>	

<b>Shared Services Executive Finance summary – as at 30 September 2018</b>				
	<b>YTD Budget</b>	<b>YTD Expenditure</b>	<b>Expenditure %</b>	<b>Comments regarding financial situation</b>
<b>Annual 2017</b>	R 2 243 465.00	R 2 213 001.00	99%	<ul style="list-style-type: none"> <li>This department spent 87% of its year-to-date budget.</li> </ul>
<b>1<sup>st</sup> Q 2018</b>	R 675 371.00	R 545 483.00	81%	
<b>2<sup>nd</sup> Q 2018</b>	R 1 258 937.00	R 1 100 220.00	87%	
<b>3<sup>rd</sup> Q 2018</b>	R 1 892 380.00	R 1 653 576.00	87%	
<b>4<sup>th</sup> Q (Annual) 2018</b>	<b>R 2 701 484.00</b>	<b>R 1 653 576.00</b>	<b>61%</b>	
<b>HR Finance summary – as at 30 September 2018</b>				
	<b>YTD Budget</b>	<b>YTD Expenditure</b>	<b>Expenditure %</b>	<b>Comments regarding financial situation</b>
<b>Annual 2017</b>	R 4 410 294.00	R 3 554 366.00	81%	<ul style="list-style-type: none"> <li>This department spent 112% of its year-to-date budget.</li> <li>Over expenditure occurred in the Professional Fees – Consultants and Cellphone Allowance budget line items.</li> <li>Catering expenses incurred that were not budgeted for also contributed to the over expenditure.</li> </ul>
<b>1<sup>st</sup> Q 2018</b>	R 1 059 325.00	R 669 783.00	66%	
<b>2<sup>nd</sup> Q 2018</b>	R 1 436 148.00	R 1 650 883.00	115%	
<b>3<sup>rd</sup> Q 2018</b>	R 2 075 954.00	R 2 331 213.00	112%	
<b>4<sup>th</sup> Q (Annual) 2018</b>	<b>R 3 995 555.00</b>	<b>R 2 331 213.00</b>	<b>58%</b>	
<b>IT Finance summary – as at 30 September 2018</b>				
	<b>YTD Budget</b>	<b>YTD Expenditure</b>	<b>Expenditure %</b>	<b>Comments regarding financial situation</b>
<b>Annual 2017</b>	R12 209 276.00	R 13 961 889.00	114%	<ul style="list-style-type: none"> <li>The IT department spent 95% of its year-to-date budget.</li> </ul>
<b>1<sup>st</sup> Q 2018</b>	R 3 240 698.00	R 3 066 168.00	95%	
<b>2<sup>nd</sup> Q 2018</b>	R 6 481 395.00	R 6 677 561.00	103%	
<b>3<sup>rd</sup> Q 2018</b>	R 9 833 610.00	R 9 363 097.00	95%	
<b>4<sup>th</sup> Q (Annual) 2018</b>	<b>R 13 167 692.00</b>	<b>R 9 363 097.00</b>	<b>71%</b>	

<b>Procurement Finance summary – as at 30 September 2018</b>				
	<b>YTD Budget</b>	<b>YTD Expenditure</b>	<b>Expenditure %</b>	<b>Comments regarding financial situation</b>
<b>Annual 2017</b>	R 5 514 210.00	R 6 113 408.00	111%	<ul style="list-style-type: none"> <li>This department spent 77% of its annual budget.</li> </ul>
<b>1<sup>st</sup> Q 2018</b>	R 1 642 895.00	R 1 532 454.00	93%	
<b>2<sup>nd</sup> Q 2018</b>	R 3 154 901.00	R 3 339 053.00	106%	
<b>3<sup>rd</sup> Q 2018</b>	R 4 865 198.00	R 4 744 252.00	98%	
<b>4<sup>th</sup> Q (Annual) 2018</b>	<b>R 6 134 266.00</b>	<b>R 4 744 252.00</b>	<b>77%</b>	
<b>Finance department's Finance summary – as at 30 September 2018</b>				
	<b>YTD Budget</b>	<b>YTD Expenditure</b>	<b>Expenditure %</b>	<b>Comments regarding financial situation</b>
<b>Annual 2017</b>	R12 385 309.00	R 9 969 514.00	80%	<ul style="list-style-type: none"> <li>This department spent 76% of its year-to-date budget.</li> </ul>
<b>1<sup>st</sup> Q 2018</b>	R 4 925 933.00	R 4 902 144.00	99%	
<b>2<sup>nd</sup> Q 2018</b>	R 9 431 051.00	R 6 794 872.00	72%	
<b>3<sup>rd</sup> Q 2018</b>	R 11 522 664.00	R 8 107 518.00	76%	
<b>4<sup>th</sup> Q (Annual) 2018</b>	<b>R 13 031 353.00</b>	<b>R 8 107 518.00</b>	<b>62%</b>	

Legal Finance summary – as at 30 September 2018				
	YTD Budget	YTD Expenditure	Expenditure %	Comments regarding financial situation
<b>Annual 2017</b>	R 1 838 311.00	R 1 792 021.00	97%	<ul style="list-style-type: none"> <li>• Legal department spent 89% of its annual budget.</li> <li>• Over expenditure is mainly due to overspending in the Professional Fees – Legal budget line item.</li> </ul>
<b>1<sup>st</sup> Q 2018</b>	R 943 401.00	R 881 194.00	93%	
<b>2<sup>nd</sup> Q 2018</b>	R 1 136 803.00	R 1 306 863.00	115%	
<b>3<sup>rd</sup> Q 2018</b>	R 2 030 204.00	R 2 089 851.00	103%	
<b>4<sup>th</sup> Q (Annual) 2018</b>	<b>R 2 353 238.00</b>	<b>R 2 089 851.00</b>	<b>89%</b>	
Public Service Management Executive Finance summary – as at 30 September 2018				
	YTD Budget	YTD Expenditure	Expenditure %	Comments regarding financial situation
<b>Annual 2017</b>	R 2 075 011.00	R 2 065 476.00	99%	<ul style="list-style-type: none"> <li>• Public Service Management spent 85% of its year-to-date budget.</li> </ul>
<b>1<sup>st</sup> Q 2018</b>	R 606 648.00	R 507 776.00	84%	
<b>2<sup>nd</sup> Q 2018</b>	R 934 138.00	R 1 025 771.00	110%	
<b>3<sup>rd</sup> Q 2018</b>	R 1 681 449.00	R 1 431 043.00	85%	
<b>4<sup>th</sup> Q (Annual) 2018</b>	<b>R 2 426 593.00</b>	<b>R 1 431 043.00</b>	<b>59%</b>	
Municipal Services Finance summary – as at 30 September 2018				
	YTD Budget	YTD Expenditure	Expenditure %	Comments regarding financial situation
<b>Annual 2017</b>	R 1 694 970.13	R 1 335 364.00	79%	<ul style="list-style-type: none"> <li>• This department only spent 24% of its annual budget.</li> <li>• Under expenditure is mostly due the Professional Fees – Consultants budget line item, with a recorded spent of only 4% of its annual budget.</li> </ul>
<b>1<sup>st</sup> Q 2018</b>	R 932 294.00	R 262 463.00	27%	
<b>2<sup>nd</sup> Q 2018</b>	R 1 784 696.00	R 531 295.00	24%	
<b>3<sup>rd</sup> Q 2018</b>	R 2 679 164.00	R 863 258.00	32%	
<b>4<sup>th</sup> Q (Annual) 2018</b>	<b>R 3 729 175.00</b>	<b>R 863 258.00</b>	<b>24%</b>	

Land Use Management Finance summary – as at 30 September 2018				
	YTD Budget	YTD Expenditure	Expenditure %	Comments regarding financial situation
<b>Annual 2017</b>	R19 257 959.00	R13 138 027.00	68%	<ul style="list-style-type: none"> <li>Land Use Management department spent only 49% of its annual budget.</li> <li>Under expenditure is mostly due the Professional Fees – Legal budget line item, with a recorded spent of only 59% of its annual budget.</li> </ul>
<b>1<sup>st</sup> Q 2018</b>	R 4 373 188.00	R 2 990 965.00	68%	
<b>2<sup>nd</sup> Q 2018</b>	R 7 821 377.00	R 4 398 234.99	56%	
<b>3<sup>rd</sup> Q 2018</b>	R13 436 232.00	R 9 046 766.00	67%	
<b>4<sup>th</sup> Q (Annual) 2018</b>	<b>R18 475 184.00</b>	<b>R 9 046 766.00</b>	<b>49%</b>	

Infrastructure Finance summary – as at 30 September 2018				
	YTD Budget	YTD Expenditure	Expenditure %	Comments regarding financial situation
<b>Annual 2017</b>	R186 195 353.00	R188 914 872.00	101%	<ul style="list-style-type: none"> <li>Infrastructure Maintenance spent 96% of its year-to-date budget.</li> </ul>
<b>1<sup>st</sup> Q 2018</b>	R 48 740 608.00	R 49 461 141.00	101%	
<b>2<sup>nd</sup> Q 2018</b>	R 97 579 856.00	R 86 111 164.00	88%	
<b>3<sup>rd</sup> Q 2018</b>	R148 163 507.00	R145 022 994.00	96%	
<b>4<sup>th</sup> Q (Annual) 2018</b>	<b>R198 832 994.00</b>	<b>R145 022 994.00</b>	<b>71%</b>	

<b>Protective Services Finance summary – as at 30 September 2018</b>				
	<b>YTD Budget</b>	<b>YTD Expenditure</b>	<b>Expenditure %</b>	<b>Comments regarding financial situation</b>
<b>Annual 2017</b>	R36 842 413.00	R36 217 811.00	98%	<ul style="list-style-type: none"> <li>Protective Services spent 99% of its year-to-date budget.</li> </ul>
<b>1<sup>st</sup> Q 2018</b>	R 9 648 288.00	R 9 477 325.00	98%	
<b>2<sup>nd</sup> Q 2018</b>	R18 856 985.00	R18 298 715.00	97%	
<b>3<sup>rd</sup> Q 2018</b>	R28 098 227.00	R27 717 323.00	99%	
<b>4<sup>th</sup> Q (Annual) 2018</b>	<b>R39 052 751.00</b>	<b>R27 717 323.00</b>	<b>71%</b>	
<b>Traditional Governance Finance summary – as at 30 September 2018</b>				
	<b>YTD Budget</b>	<b>YTD Expenditure</b>	<b>Expenditure %</b>	<b>Comments regarding financial situation</b>
<b>Annual 2017</b>	R 31 237 868.00	R 34 419 674.00	110%	<ul style="list-style-type: none"> <li>Traditional Governance had spent 97% of its year-to-date budget.</li> </ul>
<b>1<sup>st</sup> Q 2018</b>	R 9 131 998.00	R 7 487 483.00	83%	
<b>2<sup>nd</sup> Q 2018</b>	R 16 112 086.84	R 19 437 314.23	120%	
<b>3<sup>rd</sup> Q 2018</b>	R 24 933 444.00	R 24 239 688.00	97%	
<b>4<sup>th</sup> Q (Annual) 2018</b>	<b>R 35 585 401.00</b>	<b>R 24 239 688.00</b>	<b>68%</b>	



### Royal Bafokeng Institute (RBI)

<b>RBI Finance summary – as at 30 September 2018</b>				
	<b>YTD Budget</b>	<b>YTD Expenditure</b>	<b>Expenditure %</b>	<b>Comments regarding financial situation</b>
<b>Annual 2017</b>	R 45 874 794.00	R 41 994 154.00	92%	<ul style="list-style-type: none"> <li>RBI spent 38% of its annual budget.</li> <li>Major under expenditure occurred in the Construction School Operations line item and the Hospitality School Operations budget line item.</li> </ul>
<b>1<sup>st</sup> Q 2018</b>	R 19 119 055.00	R 13 459 627.00	70%	
<b>2<sup>nd</sup> Q 2018</b>	R 37 624 744.00	R 29 698 163.00	79%	
<b>3<sup>rd</sup> Q 2018</b>	R 50 459 387.00	R 39 645 411.00	79%	
<b>4<sup>th</sup> Q (Annual) 2018</b>	<b>R 64 404 671.00</b>	<b>R 39 645 411.00</b>	<b>38%</b>	

### Royal Bafokeng Enterprise Development (RBED)

<b>RBED Finance summary – as at 30 September 2018</b>				
	<b>YTD Budget</b>	<b>YTD Expenditure</b>	<b>Expenditure %</b>	<b>Comments regarding financial situation</b>
<b>Annual 2017</b>	R 8 690 512.00	R 3 794 974.00	44%	<ul style="list-style-type: none"> <li>RBED only spent 45% of its annual budget.</li> <li>Some of the expenditure incurred was financed through donations and other external funding.</li> </ul>
<b>1<sup>st</sup> Q 2018</b>	R 1 624 483.00	R 840 494.00	52%	
<b>2<sup>nd</sup> Q 2018</b>	R 2 927 471.00	R 1 866 467.00	64%	
<b>3<sup>rd</sup> Q 2018</b>	R 4 715 753.00	R 3 289 839.00	70%	
<b>4<sup>th</sup> Q (Annual) 2018</b>	<b>R 7 291 250.00</b>	<b>R 3 289 839.00</b>	<b>45%</b>	

## Royal Bafokeng Sport (RBS)

RBS Finance summary – as at 30 September 2018				
	YTD Budget	YTD Expenditure	Expenditure %	Comments regarding financial situation
Annual 2017	R 11 371 871.00	R 11 046 283.00	97%	<ul style="list-style-type: none"><li>RBS spent only 51% of its year to date budget.</li></ul>
1 <sup>st</sup> Q 2018	R 3 505 599.00	R 1 522 410.00	43%	
2 <sup>nd</sup> Q 2018	R 5 842 665.00	R 3 310 015.48	57%	
3 <sup>rd</sup> Q 2018	R 9 554 385.00	R 7 411 526.00	78%	
4 <sup>th</sup> Q (Annual) 2018	<b>R 14 331 577.00</b>	<b>R 7 411 526.00</b>	<b>51%</b>	

## Recommendations

Heads of department and managers should peruse the Monthly Expenditure Reports to ensure that projected expenditure does not exceeds the allocated budget. Furthermore department heads and managers should implement the necessary interventions outlined by Finance department in the report.